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MEMORANDUM FOR: Director of Training

SUBJECT : Material for Inclusion in Training Courses

1. The final report of the latest IG Survey of the PPC Staff contained the following recommendations:

a. "The C/PPC Staff should: Ensure that the CS be made aware of the four basic points which will govern the Agency's participation in war planning with the military, namely that the CIA Commander remains responsible to his own organization for: (1) internal administration and discipline; (2) training in CIA techniques and tactical methods; (3) logistic support peculiar to CIA and not available through military channels; and (4) the implementation of operations and the employment of the forces of his component, except as part of the joint task force."

b. "The C/PPC Staff should: Ensure that CS personnel have a clear understanding of the following as they proceed with their preparation of hot war plans:

(1) An operational plan is a device used by a theater commander to project his decisions into operations as far into the future as is possible. The plan is the link between the decision and the action required. The issuance of a plan in advance of war requires, therefore, that it be based on an assumption as to what conditions will probably be when war comes and the plan must be implemented.

(2) The operational order is based on a previously prepared plan, and the completeness of an order depends largely on the completeness of the war plan. The basic

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difference between the two is that the order does not contain assumptions but contains decisions as to what immediate action is to be taken when all details have become finalized."

2. PPC is in full accord with the recommendations proposed by the IG and requests that particular emphasis be placed on the points outlined in paragraphs a. and b. above in appropriate courses conducted by the Office of Training.



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Acting Chief, Planning and Program
Coordination Staff

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